

# Introduction

One person can only do so much. If you want to achieve more – and create opportunities for others to develop their skills – you must learn to delegate effectively.

Hamilton Mercer's Delegation Methodologies<sup>™</sup> help people to increase productivity, optimise efficiency, develop others, and improve overall team performance.

## **Audience**

People of all experience levels and seniority who need to delegate tasks and projects to others. The course is suitable for office and remote-working scenarios.

## **Learning Objectives**

Upon completing this course learners will be able to:

- Overcome the 'psychological' and 'practical' barriers that prevent delegation.
- Select the most appropriate people to delegate to, based on their capabilities and commitment levels.
- Communicate persuasively and set clear objectives to reduce misunderstandings.
- Establish suitable tracking guidelines and communication/support channels.
- Deliver constructive feedback and motivational praise, and address skills gaps.

## **Return on Investment**

Performance outcomes include:

- Productive colleagues who focus on higher 'level' and 'value' work.
- Knowledge-sharing reduced chance of people becoming indispensable.
- Increased development opportunities and career progression.
- Well-defined processes resulting in fewer unnecessary escalations to managers.
- Engaged workforce enjoying better internal communication, efficiency and morale.



**Course Content** 

### Module 1: Delegation Mindset: Benefits, Barriers & Goals

#### Learning Outcomes

- Audit workload to identify suitable tasks/projects for delegation.
- Shift focus away from an 'Activity Mindset' to an 'Accomplishment Mindset'.
- Spend more time on 'High Value Tasks' by removing 'Productivity Blockers'.

#### Methodologies

- Introduction to Delegation
- Deciding What to Delegate

### Module 2: Delegation Preparation: Enabling Tools, Selection & Decision Making

#### Learning Outcomes

- Use technology to share 'best practice', optimise efficiency, and increase behavioural consistency.
- Evaluate the capabilities and commitment / motivation levels of others.

#### Methodologies

- Creating Instructional Content to Support Delegation
- Deciding Who to Delegate to

### How to Book

Book Online https://hamiltonmercer.co.uk/theportmanestateacademy/

> Email <u>r.mcnulty@hamiltonmercer.co.uk</u>

## Dates, Locations & Timings The Portman Estate Office

40 Portman Square, London W1H 6LT Wednesday 12<sup>th</sup> July 2023: 1:45pm – 5.00pm Wednesday 7<sup>th</sup> February 2024: 1:45pm – 5.00pm

Hamilton Mercer's training sessions are **Friendly, Highly Engaging and Humorous.** 



This course is part of the Customer Service and Personal Development Academy provided by Hamilton Mercer